

## Audit and Risk Committee Charter

### 1 Role of the Committee

The role of the Audit and Risk Committee is to assist each Board in fulfilling its corporate governance and oversight responsibilities relating to:

- (a) the integrity of the financial reporting of listed entities within Scentre Group;
- (b) the effectiveness of the Group's corporate reporting process and internal control environment;
- (c) the effectiveness of the Group's risk management framework, risk management systems and reporting. In this Charter, risk refers to both financial and non-financial risk;
- (d) the internal and external audit functions; and
- (e) other matters referred to the Committee by the Board.

In this Charter:

**Board** means the Board of Directors of each of Scentre Group Limited, Scentre Management Limited, RE1 Limited and RE2 Limited.

**Executive Key Management Personnel** means senior executives designated as key management personnel for the purposes of the Corporations Act 2001.

**Scentre Group or the Group** means each of Scentre Group Limited, Scentre Group Trust 1, Scentre Group Trust 2 and Scentre Group Trust 3 and their respective controlled entities including Carindale Property Trust.

### 2 Committee membership

- (a) The members of the Committee are appointed by the Board.
- (b) The Committee will consist of at least three members each of whom must be independent non-executive Directors.
- (c) The Chair of the Committee is appointed by the Board. The Chair of the Committee must not be the Chair of the Board. If the Chair of the Committee is absent from a meeting, the members of the Committee present at the meeting will appoint a Chair.
- (d) All members of the Committee must:
  - (i) be financially literate and at least one member of the Committee must have significant relevant financial and/or accounting experience;
  - (ii) have a sufficient understanding of the business of Scentre Group and a sufficient understanding of the financial, operating and legal issues which affect the Group; and
  - (iii) understand Scentre Group's structure, controls and typical transactions in order to adequately assess the significant risks faced by Scentre Group.

## 3 Duties and responsibilities

The duties and responsibilities of the Committee are set out below.

### 3.1. Review of corporate reports

- (a) The Committee will review the half yearly and annual financial reports of the Group's listed entities and the annual financial reports for Scentre Management Limited, RE1 Limited and RE2 Limited and make recommendations to the Board as to the approval of the financial reports.
- (b) In reviewing the financial reports, the Committee will review the adequacy of, and question where necessary, the actions and judgment of management in relation to the financial reports including, as applicable:
  - (i) critical accounting policies and practices adopted, and any changes in them;
  - (ii) compliance with applicable accounting standards, ASX Listing Rules, the Corporations Act 2001 and other legal requirements in relation to the financial reports;
  - (iii) decisions requiring a major element of judgment relating to matters which may have a material impact on the financial reports;
  - (iv) the extent to which the financial reports are affected by any unusual transactions, and how they are disclosed;
  - (v) material audit adjustments and any audit recommendations that have not been adjusted;
  - (vi) the going concern assumption;
  - (vii) the corporate reporting and risk management and internal control processes in place to form the basis of the declarations by the Chief Executive Officer and Chief Financial Officer to the Board under section 295A of the Corporations Act 2001 and the ASX Corporate Governance Principles and Recommendations; and
  - (viii) the clarity and adequacy of the financial reports.
- (c) The Committee will review and, make recommendations to the Board in relation to the Group's sustainability report.
- (d) Management will report to the Committee on management's processes to verify the integrity of any periodic report released to the market that has not been audited or reviewed by an external auditor.
- (e) The Committee is not required to review other financial reports or information released by Scentre Group from time to time except where a specific delegation of responsibility is made by the Board to the Committee.

### 3.2. Internal audit

The Committee will:

- (a) review, assess and approve any proposed change to the head of internal audit;
- (b) monitor and review the adequacy of resources and governance arrangements of the internal audit function including their independence from executive decision making and any restrictions placed by management;
- (c) review and approve the proposed audit plans of the internal auditors, including the scope, adequacy and materiality level of the audit plan;
- (d) monitor and assess compliance with, and the effectiveness of implementation of, the audit plans of the internal auditors;
- (e) receive and review reports from the internal auditors on their audit findings, management responses and action plans in relation to those findings and the implementation of those action plans; and

- (f) facilitate open communication between the internal auditors, the external auditors and the Board.

### 3.3. External audit

The Committee will:

- (a) approve the process for selecting the external auditors, and make appropriate recommendations to the Board regarding the appointment, re-appointment and removal of the external auditors;
- (b) assess the independence, objectivity and effectiveness of the external auditors and, in particular, assess whether the Committee is satisfied that the independence of the external auditors has been maintained, having regard to the provision by the external auditors of any non-audit related services;
- (c) monitor the rotation of the external auditors' engagement partners at agreed intervals;
- (d) review and make recommendations to the Board with regard to the fees payable to the external auditors for audit and non-audit work, which fees must be commensurate with the conduct of an effective and comprehensive audit;
- (e) monitor and review the performance by the external auditors of any non-audit related work in accordance with the Charter of Audit Independence;
- (f) monitor and assess any management or other restrictions being placed on the external auditors;
- (g) review and, if appropriate make recommendations to the Board on, the proposed audit plans of the external auditors, including the nature, scope, adequacy and materiality levels of the audit plan;
- (h) monitor and assess compliance with, and the quality and effectiveness of implementation of, the audit plans of the external auditors; and
- (i) review reports from the external auditors in relation to their major audit findings, management responses and action plans in relation to those findings, and reports from the external auditors on the implementation of those action plans.

### 3.4. Risk management oversight

The Committee will:

- (a) at least on an annual basis, review and assess the adequacy of the Group's enterprise risk management policy and enterprise risk management framework for identifying, monitoring and managing material business risks;
- (b) monitor management's performance against the Group's enterprise risk management framework, including whether it is operating within the risk appetite set by the Board;
- (c) make recommendations to the Board in relation to changes to be made to the Group's enterprise risk policy and enterprise risk management framework or to the risk appetite set by the Board;
- (d) receive and review reports from management on new and emerging risks and the risk controls and mitigation measures in place to deal with those risks;
- (e) review the Group's continuing processes for:
  - (i) assessing trends or changes associated with identified material risks, and whether they remain within the risk appetite set by the Board;
  - (ii) assessing material exposure to environmental risks or social risks and the processes in place to manage those risks;
  - (iii) identifying new or emerging risks;

- (iv) the maintenance of appropriate internal control systems designed to manage and mitigate key risk areas; and
  - (v) monitoring and reporting against compliance with the risk management policy and the risk management framework.
- (f) consult with the Human Resources Committee on financial and non-financial risks or other matters relevant to the determination of remuneration outcomes for Executive Key Management Personnel.

### **3.5. Compliance**

The Committee will:

- (a) at least on an annual basis, review the Group's framework for identifying, monitoring and managing compliance with laws and regulations;
- (b) at least on an annual basis, review the Group's policies and procedures to ensure that they are operating effectively and, if necessary, make recommendations to the Board on changes to the:
  - (i) procedures for detecting, reporting and preventing fraud;
  - (ii) whistleblower policy;
  - (iii) anti-bribery and corruption policy; and
  - (iv) policy for complying with the Group's continuous disclosure obligations;
- (c) review any reported incidents under the Group's policies and procedures involving a:
  - (i) material or systemic incident of fraud or breakdown of the Group's processes for managing risk;
  - (ii) serious breach of a code of conduct, where not within the remit of another Board committee;
  - (iii) material incident under the Group's whistleblower policy; and
  - (iv) material breach of the Group's anti-bribery and corruption policy;
- (d) monitor and review the Group's procedures for receiving and acting on complaints regarding accounting practices, internal accounting controls or auditing matters;
- (e) monitor, review (and, if necessary, make recommendations to the Board) on management's procedures and policies for identifying and (where appropriate) managing all related party transactions or potential or actual conflicts of interest that arise in relation to the business of Scentre Group; and
- (f) consider and evaluate management reports on the matters referred to above.

### **3.6. Insurance**

The Committee will review the Group's insurance program at least annually having regard to the Group's business and insurable risks.

### **3.7. Other matters**

The Committee may undertake any special projects or investigations which the Committee considers necessary, or as may be requested by the Board.

## 4 Reporting to the Board

- (a) The Chair of the Committee (or a person nominated by the Chair of the Committee for that purpose) will:
  - (i) report to the Board at the Board's next meeting on any matters relevant to the Committee's duties and responsibilities; and
  - (ii) attend the Board meeting at which financial statements of listed entities within the Group are approved.
- (b) The Committee will refer to any other Board committee any matters that have come to the attention of the Committee that are relevant to that Board committee.


## 5 Meetings

### 5.1 Proceedings

- (a) The Committee will meet at least three times a year or more as frequently as required. The Committee may meet separately to consider the financial reports or other matters relating to individual listed entities within the Group or may consider those financial reports or other matters at the same time as it considers the financial reports for the Group or otherwise carries out its oversight duties in respect of the Group.
- (b) A quorum for a meeting of the Committee is two members. A duly convened meeting of the Committee at which a quorum is present is competent to exercise all or any of the authorities, powers or discretions vested in, or exercisable by, the Committee.
- (c) The Company Secretary will act as Secretary to the Committee, unless otherwise determined by the Committee.
- (d) The Secretary to the Committee or any member of the Committee may call a meeting of the Committee.
- (e) The dates, times and venues of each meeting of the Committee will be notified by the Secretary to all members of the Committee as far in advance as possible.
- (f) Supporting papers for each meeting of the Committee will be distributed by the Secretary to all members of the Committee as far in advance as possible and where possible by the last working day of the week preceding the meeting.
- (g) Proceedings of the Committee will be governed by the provisions of the constitutions of each of Scentre Group Limited, Scentre Management Limited, RE1 Limited and RE2 Limited, in so far as they may be applicable and not inconsistent with this Charter.
- (h) Only members of the Committee are entitled to vote on a resolution of the Committee and the Chair does not have a casting vote in addition to their deliberative vote. The Committee may pass resolutions without a meeting in the manner set out in the constitutions.
- (i) Members of the Committee will not participate in discussions and will not vote on any issue in respect of which there is an actual or perceived conflict of interest.
- (j) Minutes of meetings of the Committee will, following preliminary approval by the Chair, be circulated to Committee members for confirmation. Copies of all minutes will be included in the papers for the next Board meeting.

### 5.2 Attendance

- (a) Any director may attend meetings of the Committee.

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- (b) The Committee may extend an invitation to any person to attend all or part of any meeting of the Committee which it considers appropriate. In particular, the Committee may meet with:
    - (i) the internal auditors;
    - (ii) the external auditors;
    - (iii) external advisers;
    - (iv) any executive or employee including any executive Director; or
    - (v) the Chair of the Board or any other Director,and may do so with or without executive management being present.
  - (c) The Committee will, at least once a year:
    - (i) meet with the internal auditor and the external auditors without executive management being present; and
    - (ii) meet privately with the Chief Financial Officer.

## 6 Authority

- (a) The Committee is authorised to investigate any activity or function of Scentre Group in accordance with this Charter. The Committee is authorised to make recommendations to the Board regarding appropriate action resulting from such investigations.
- (b) The Committee has unrestricted access to executive management, relevant Scentre and to legal and other professional advisers. Requests to executive management will be made through the Chief Executive Officer and copied to the Chair of the Committee and Chair of the Board.
- (c) The Committee is authorised (at the cost of Scentre Group) to obtain outside legal or other independent professional advice, and to secure the attendance of such advisers if it is considered necessary for the proper performance of the Committee's functions under this Charter. If a Committee member wishes to obtain legal or other independent professional advice, the prior approval of the Chair of the Committee is required.

## 7 Review

- (a) The Committee will review its performance on an annual basis in accordance with the processes established by the Board and will report the findings of that review to the Board. The performance evaluation will have regard to, amongst other matters, the extent to which the Committee has met its responsibilities under this Charter.
- (b) This Charter and the Charter of Audit Independence will be reviewed annually by the Committee to ensure that they are operating effectively and whether any changes are required.

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**Scentre Group Limited**  
ABN 66 001 671 496

**Scentre Management Limited**  
ABN 41 001 670 579

**RE1 Limited**  
ABN 80 145 743 862

**RE2 Limited**  
ABN 41 145 744 065